ENERJISA Earnings presentation Even SABANCI FY 2019



>60% bottom-line earnings growth for full year 2019

Positive free cash flow achieved at year-end

50% dividend growth to 0,60 TL/share dividend







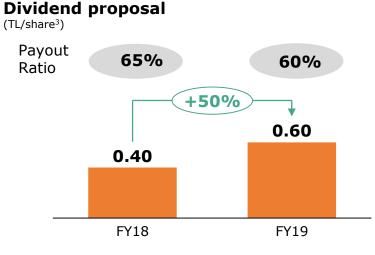
### Free Cash Flow after interest and tax



Underlying Net Income<sup>2</sup>

(TLm)

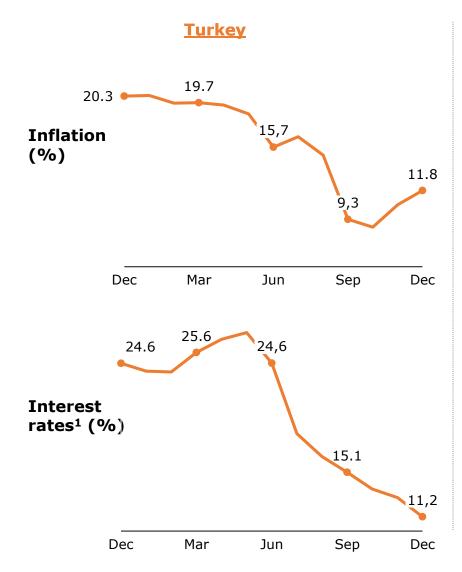




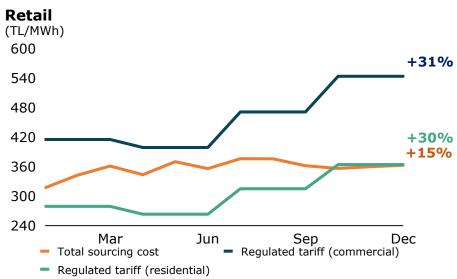
- 1 EBITDA + CAPEX reimbursements excl. exceptional items: FY18 includes (+984 mTL) IFRIC income adjustment, (+74 mTL) theft accrual related to 2017 due to retention rate increase, (+68 mTL) retrospective application of quality bonus for CAPEX realization in 2016 and 2017, and (-107 mTL) Competition Authority penalty fee; FY19 includes (-230 mTL) IFRIC income adjustment and (+48mTL) retrospective application of quality bonus for call centre performance in 2018.
- 2 Net Income excl. exceptional items: FY18 includes (+768 mTL) IFRIC income adjustment, (+58 mTL) theft accrual related to 2017 due to retention rate increase, (+52 mTL) retrospective application of quality bonus for CAPEX realization in 2016 and 2017, (-107 mTL) Competition Authority penalty fee and (-753 mTL) Goodwill impairment effect; FY19 includes (-179 mTL) IFRIC income adjustment and (+37mTL) retrospective application of quality bonus for call centre performance in 2018.
- 3 Dividend per 100 shares; total number of outstanding shares is 118,106,896,712

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**Market environment** 



#### **Sector: Regulatory Developments**

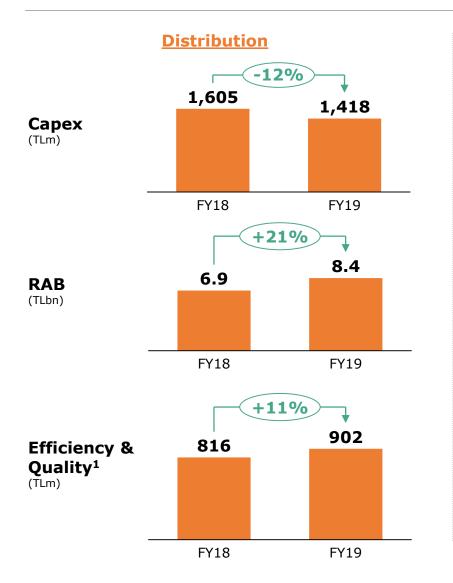


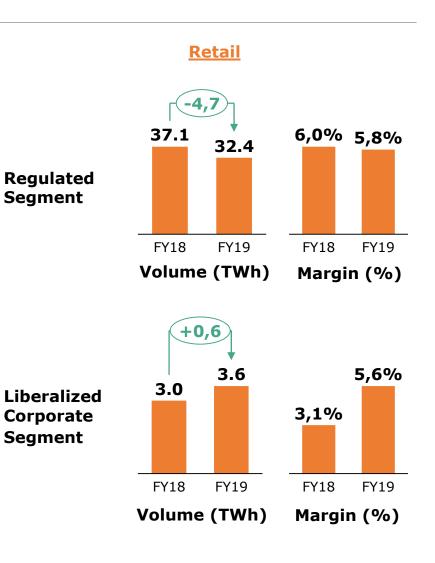
• Regulated Retail tariffs have been adjusted upwards by around 30% in the second half of 2019.

- Market procurement costs have remained flat in Q4, however the regulator has increased regulated wholesale prices (EÜAŞ) by 70% as of October in order to realign regulated and market procurement costs and allow for market liberalization.
- Late payment interest penalty rate has been reduced from 2.0% to 1,6% per month as of 30.12.2019 in line with lower nominal financing interest rate environment.



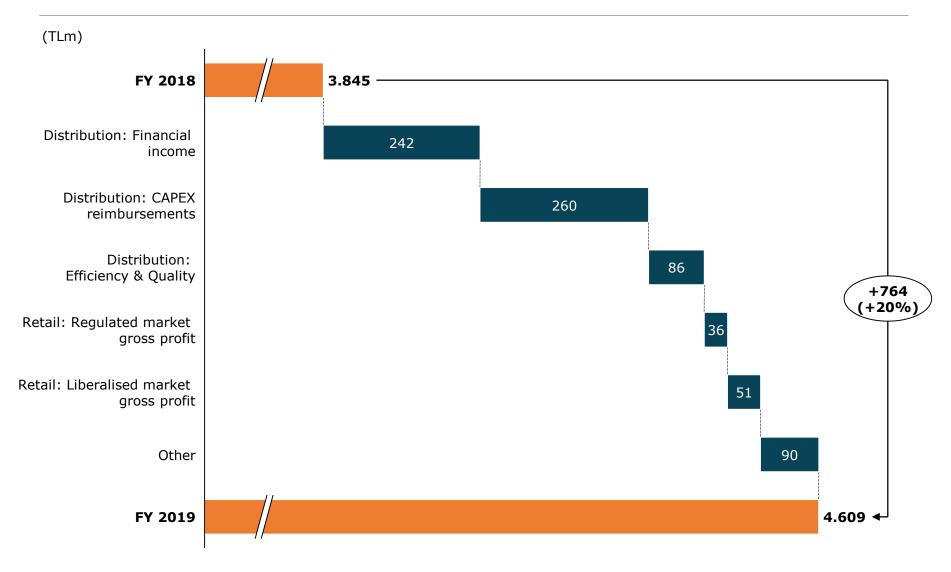
Operations







# **Consolidated** Operational Earnings Development





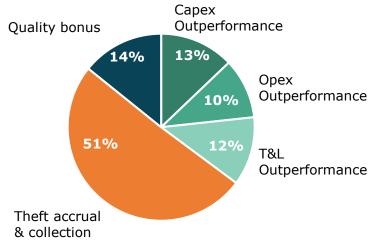


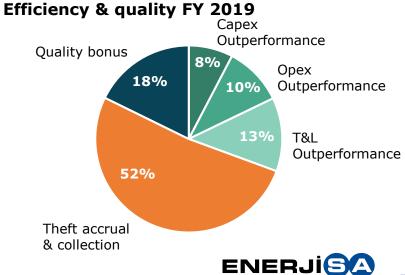
### **Operational Earnings and Free Cash Flow Before Interest and Tax**

(TLm)

	FY	FY
	2018	2019
Financial Income	1.717	1.959
Capex reimbursements	798	1.058
Efficiency & Quality	816	902
Tax correction	133	174
Other	26	-20
Operational Earnings	3.490	4.073
Financial income not yet cash-effective	-1.082	-1.178
Capex outperformance	-105	-69
Net VAT received/paid	362	410
Other (non-cash NWC)	-291	-859
Operating Cash Flow (before interest & tax)	2.374	2.377
Actual allowed Capex	-1.605	-1.418
Capex outperformance	105	69
VAT paid	-308	-255
Unpaid and previous year Capex	259	49
Cash-effective Capex	-1.549	-1.555
Free Cash Flow (before interest & tax)	825	822

### Efficiency & quality FY 2018





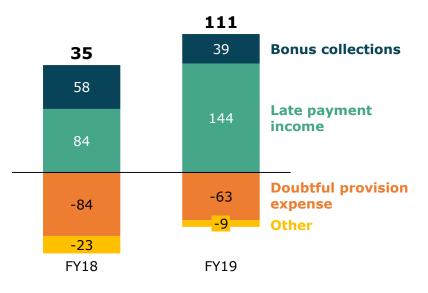


#### **Operational Earnings and Free Cash Flow Before Interest and Tax**

(TLm)

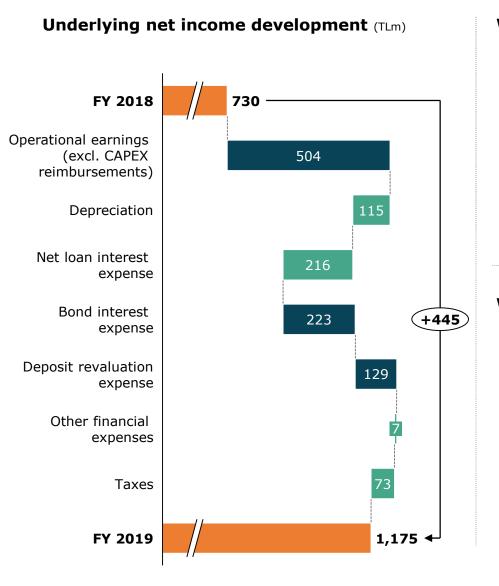
**Bad debt related income and expense** (TLm)

	FY	FY
	2018	2019
Regulated gross profit	621	657
Liberalised gross profit	46	97
Customer solutions gross profit	11	19
Opex	-323	-325
Operational Earnings	390	559
Price equalization effects	-454	811
Net deposit additions	246	64
Delta NWC	-317	342
Operating Cash Flow (before interest & tax)	-135	1.776
Сарех	-38	-51
Free Cash Flow (before interest & tax)	-173	1.725

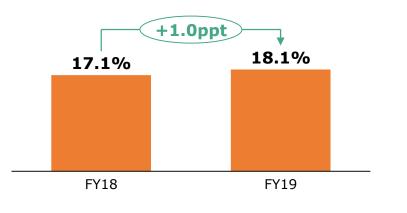




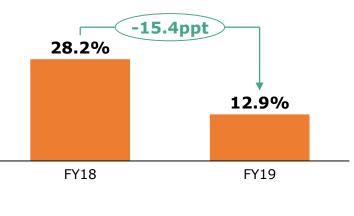
**Consolidated Underlying Net Income Development** 



#### Weighted average loan interest rates

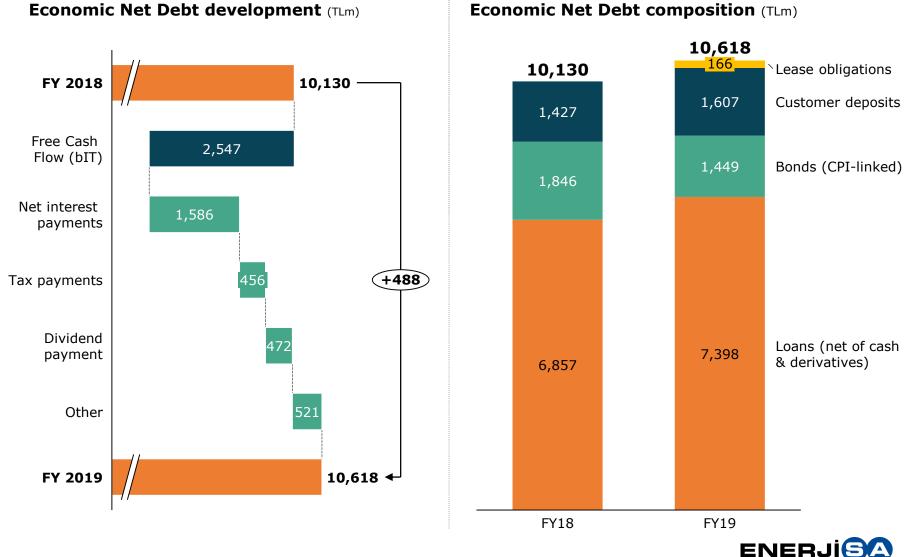


#### Weighted average bond interest rates (CPI-linked)





**Economic Net Debt** 



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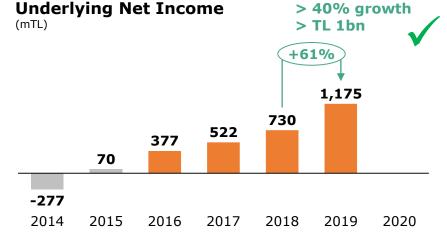
## **Continuous delivery on growth path**



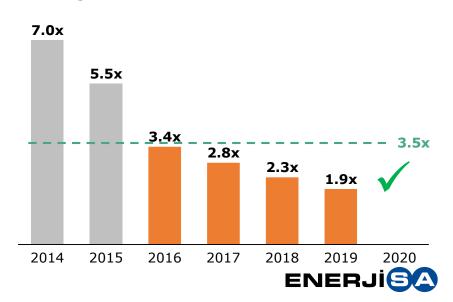
#### Payout 60-70% of Underlying Net Income

Payout ratio 68% 65% 60% +50% 0.60 0.40 0.40 0.30 Dividend per share<sup>1</sup> 2017 2018 2019 2020

Dividend per 100 shares; total number of outstanding shares is 118,106,896,712.
Net Debt/Operational earnings



#### Leverage<sup>2</sup> < 3.5x





# Appendix



### **Summary Financial Statements Consolidated Income Statement**

	1 January	1 January 31
	31 December	December
(TLm)	2018	2019
Sales Revenue	18.347	19.453
Cost of Sales	-12.380	-14.108
Gross Profit	5.967	5.345
OPEX	-1.849	-2.170
Other Income/(Expense)	-1.307	-110
Operating profit before finance income/(expense)	2.811	3.065
Financial Income/(Expense)	-1.489	-1.673
Profit before tax	1.322	1.392
Taxation	-574	-358
Net Income	748	1.034

	1 January 31 December	1 January 31 December
(TLm)	2018	2019
Operating profit before finance income/(expense)	2.811	3.065
Adjustment of depreciation and amortization	258	373
Adjustment of impairment on goodwill	753	0
Adjustments related to operational fx gains and losses	44	4
Adjustments related to fair value difference arising from deposits	243	114
Interest income related to revenue cap regulation	-44	-186
EBITDA	4.065	3.369
CAPEX Reimbursements	798	1.058
EBITDA+CAPEX Reimbursements	4.864	4.427
Fair value changes of financial assets	-984	230
Competition Authority penalty provision	107	0
Non-recurring income related to previous years	-142	-48
Operational earnings	3.845	4.609

Net Income	748	1.034
Fair value changes of financial assets	-768	179
Non-recurring income related to previous years	-110	-37
Competition Authority penalty provision	107	0
Impairment provision on goodwill	753	0
Underlying Net Income	730	1.175



### **Summary Financial Statements Consolidated Balance Sheet**

(TLm)	31 December 2018	31 December 2019
Cash and Cash Equivalents	562	470
Financial Assets	791	1.099
Trade Receivables	3.512	3.009
Derivative financial instruments	313	8
Other Current Assets	694	1.196
Current Assets	5.872	5.782
Financial Assets	8.504	9.445
Tangible and Intangible Assets	7.104	7.177
Derivative financial instruments	0	1
Other Non-Current Assets	1.113	991
Non-Current Assets	16.721	17.614
TOTAL ASSETS	22.593	23.396
Short-Term Financial Liabilities	3.434	3.692
Other Financial Liabilities	44	51
Trade Payables	2.481	2.612
Derivative financial instruments	4	67
Other Current Liabilities	1.049	909
Current Liabilities	7.012	7.331
Long-Term Financial Liabilities	5.765	5.378
Other Financial Liabilities	322	303
Derivative financial instruments	8	0
Other Non-current Liabilities	3.187	3.549
Long-Term Liabilities	9.282	9.230
Share Capital	1.181	1.181
Adjustment to share capital	2.785	2.627
Other Equity Items	241	250
Retained Earnings	2.092	2.777
Equity	6.299	6.835
TOTAL LIABILITIES AND EQUITY	22.593	23.396



### Summary Financial Statements Consolidated Cash Flow

	1 January	1 January
	31 December	31 December
(TLm)	2018	2019
Profit for the period	748	1.034
Adjustments to reconcile net profit for the period	2.395	1.088
Changes in operating assets and liabilities	-2.574	167
Other inflows (incl. Capex reimbursements)	1.553	1.879
Cash Flows from Operating Activities (before interest and	2 4 2 2	4.460
tax)	2.122	4.168
Tax payments Cash Flows from Operating Activities (before interest, after	-35	-456
tax)	2.087	3.712
CAPEX	-1.602	-1.621
Interest received	96	122
Cash Flows from Investing Activities	-1.506	-1.499
Cash in-flows and out-flows from borrowings	1.305	-126
Interest paid	-1.143	-1.708
Dividend paid	-354	-472
Cash Flows from Financing Activities	-192	-2.306
Increase in cash and cash equivalents	389	-92
Cash and cash equivalents at the beginning of the period	173	562
Cash and cash equivalents at the end of the period	562	470

	1 January 31	1 January
	December	31 December
(TLm)	2018	2019
Cash Flows from Operating Activities (before interest and tax)	2.122	4.168
CAPEX	-1.602	-1.621
Free cash flow (before interest and tax)	520	2.547
Tax payments	-35	-456
Interest received	96	122
Interest paid	-1.143	-1.708
Free cash flow (after interest and tax)	-562	505



	1 January	1 January
	31 December	31 December
(TLm)	2018	2019
Sales Revenue	11.361	12.854
Regulated	10.301	11.369
Liberalised	1.044	1.464
Customer solutions	16	21
Cost of Sales (-)	-10.690	-12.080
Regulated	-9.679	-10.711
Liberalised	-1.003	-1.362
Customer solutions	-8	-7
Gross Profit	671	774
OPEX	-341	-367
Other Income/(Expense)	-305	-9
Operating profit before finance income/(expense)	25	398
Adjustment of depreciation and amortization	23	47
Adjustments related to fair value difference arising from deposits	243	114
EBITDA	291	559
Competition Authority penalty provision	99	0
Operational earnings	390	559



**Distribution: Income statement** 

	1 January	1 January
	31 December	31 December
(TLm)	2018	2019
Sales Revenue	6,986	6,599
Financial income	1,717	1,959
Distribution revenue	4,281	3,351
Pass-through transmission revenue	760	998
Lighting sales revenue	228	291
Cost of Sales	-1,690	-2,029
Energy purchases (Lighting, T&L)	-930	-1,024
Pass-through transmission cost	-760	-998
Other	0	-7
Gross Profit	5,296	4,570
OPEX	-1,272	-1,563
Other Income/(Expense)	-240	-105
Operating profit before finance income/(expense)	3,784	2,902
Adjustment of depreciation and amortization	26	113
Adjustments related to operational fx gains and		
losses	44	4
Interest income related to revenue cap regulation	-44	-186
EBITDA	3,810	2,833
CAPEX Reimbursements	798	1,058
EBITDA+CAPEX Reimbursements	4,608	3,891
Fair value changes of financial assets	-984	230
Non-recurring income related to previous years	-142	-48
Competition Authority penalty provision	8	0
Operational earnings	3,490	4,073







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### **Earnings releases**







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